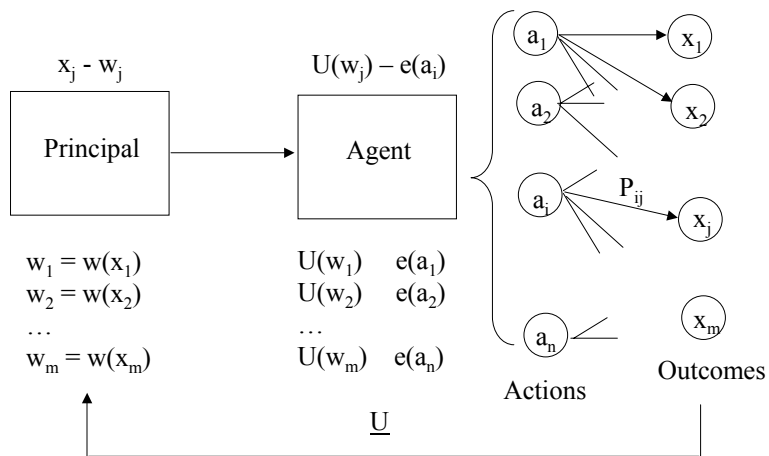


Principal-Agent Problem



Principal-agent problem

- If the agent doesn't accept the contract, his payoff is his reservation utility, \underline{U}
- If the agent accepts the contract, he chooses between n possible actions: a_1, \dots, a_n .
- These actions produce m possible outcomes: x_1, \dots, x_m .
- There is a stochastic relationship between actions and outcomes (called "technology"). When the action is a_i , the principal observes outcome x_j with probability P_{ij} .
- If the principal observes outcome x_j , she pays the agent w_j .
- The agent's payoff is $U(w) - e(a_i)$, where $U(w)$ is the utility of wage w to the agent and $e(a_i)$ is the cost of action a_i to the agent.
 - U is increasing, differentiable and concave.
- Assuming the principal is risk-neutral, her payoff is $x_j - w_j$.

What if the agent's actions can be observed?

- The principal can design a contract where the wages are conditioned on the actions, i.e., $w(a_i)$

$$\max \sum_{j=1}^m P_{ij} x_j - w_i \equiv \min w_i$$

$$\text{Participation constraint : } U(w_i) - e(a_i) \geq \underline{U}$$

Incentive constraint :

$$U(w_i) - e(a_i) \geq U(w_k) - e(a_k) \quad \forall k \neq i$$

To induce the agent to choose action a_i , set w_i such that $U(w_i) = \underline{U} + e(a_i)$ and set all other w_k sufficiently low.

Unobservable actions - Principal's problem: Step 1

- Given an action a_i , how to set the wages such that the agent chooses a_i and the principal's payoff is maximized?

$$\text{Participation constraint : } \sum_{j=1}^m P_{ij} U(w_j) - e(a_i) \geq \underline{U}$$

Incentive constraint :

$$\sum_{j=1}^m P_{ij} U(w_j) - e(a_i) \geq \sum_{j=1}^m P_{kj} U(w_j) - e(a_k) \quad \forall k \neq i$$

Principal's objective (minimize the expected cost of inducing the agent to choose a_i):

$$\max \sum_{j=1}^m P_{ij} (x_j - w_j) \equiv \min \sum_{j=1}^m P_{ij} w_j = C(a_i)$$



Principal's problem: Step 1

- $C(a_i)$ is the minimal cost (to the principal) of inducing the agent to take action a_i .
- $C(a_i)$ is convex \rightarrow the original maximization objective is concave
- Well-behaved mathematical program with a concave objective function (maximization) and linear constraints.



Principal's problem: Step 1

For a given action a_i :

$$\max \sum_{j=1}^m P_{ij}(x_j - w_j)$$

$$\sum_{j=1}^m P_{ij}U(w_j) - e(a_i) \geq \underline{U} \dots\dots\dots \mu$$

$$\sum_{j=1}^m P_{ij}U(w_j) - e(a_i) \geq \sum_{j=1}^m P_{kj}U(w_j) - e(a_k) \quad \forall k \neq i \dots \lambda_k$$

$$L(w, \lambda, \mu) = \sum_{j=1}^m P_{ij}(x_j - w_j) + \mu(\sum_{j=1}^m P_{ij}U(w_j) - e(a_i) - \underline{U}) +$$

$$\sum_{k \neq i} \lambda_k (\sum_{j=1}^m P_{ij}U(w_j) - e(a_i) - \sum_{j=1}^m P_{kj}U(w_j) + e(a_k))$$

Principal's problem: Step 1

$$L(w, \lambda, \mu) = \sum_{j=1}^m P_{ij}(x_j - w_j) + \mu(\sum_{j=1}^m P_{ij}U(w_j) - e(a_i) - \underline{U}) + \sum_{k \neq i} \lambda_k \left(\sum_{j=1}^m P_{ij}U(w_j) - e(a_i) - \sum_{j=1}^m P_{kj}U(w_j) + e(a_k) \right)$$

$$\begin{aligned} \frac{\partial L(w, \lambda, \mu)}{\partial w_j} &= -P_{ij} + \mu P_{ij} \frac{\partial U(w_j)}{\partial w_j} + \sum_{k \neq i} \lambda_k \left(P_{ij} \frac{\partial U(w_j)}{\partial w_j} - P_{kj} \frac{\partial U(w_j)}{\partial w_j} \right) = 0 \rightarrow \\ &-P_{ij} + \frac{\partial U(w_j)}{\partial w_j} \left(\mu P_{ij} + \sum_{k \neq i} \lambda_k (P_{ij} - P_{kj}) \right) = 0 \\ &-1 + \frac{\partial U(w_j)}{\partial w_j} \left(\mu + \sum_{k \neq i} \lambda_k \left(1 - \frac{P_{kj}}{P_{ij}} \right) \right) = 0 \rightarrow \frac{1}{\frac{\partial U(w_j)}{\partial w_j}} = \mu + \sum_{k \neq i} \lambda_k \left(1 - \frac{P_{kj}}{P_{ij}} \right) \end{aligned}$$

Principal's problem: Step 1

$$\frac{1}{U'(w_j)} = \mu + \sum_{k \neq i} \lambda_k \left(1 - \frac{P_{kj}}{P_{ij}} \right)$$

$\frac{P_{kj}}{P_{ij}}$: likelihood ratio



Principal's problem: Step 2

- From step 1:

$$\max \sum_{j=1}^m P_{ij}(x_j - w_j) \equiv \sum_{j=1}^m P_{ij}x_j - \min \sum_{j=1}^m P_{ij}w_j = R(a_i) - C(a_i)$$

- What is the action a_i that maximizes $R(a_i)-C(a_i)$?



Two actions and two outcomes

- Suppose the agent has two possible actions, a and b , and there are two possible outcomes, x_1 and x_2 .
- Suppose that action b is preferred by the principal

For action b :

$$\max \sum_{j=1}^2 P_{bj}(x_j - w_j)$$

$$P_{b1}U(w_1) + P_{b2}U(w_2) - e(b) \geq \underline{U} \dots \dots \dots \mu$$

$$P_{b1}U(w_1) + P_{b2}U(w_2) - e(b) \geq$$

$$P_{a1}U(w_1) + P_{a2}U(w_2) - e(a) \dots \dots \lambda$$



Two actions and two outcomes

Incentive compatibility constraint :

$$P_{b1}U(w_1) + P_{b2}U(w_2) - e(b) \geq P_{a1}U(w_1) + P_{a2}U(w_2) - e(a)$$

When is the agent indifferent between a and b ?

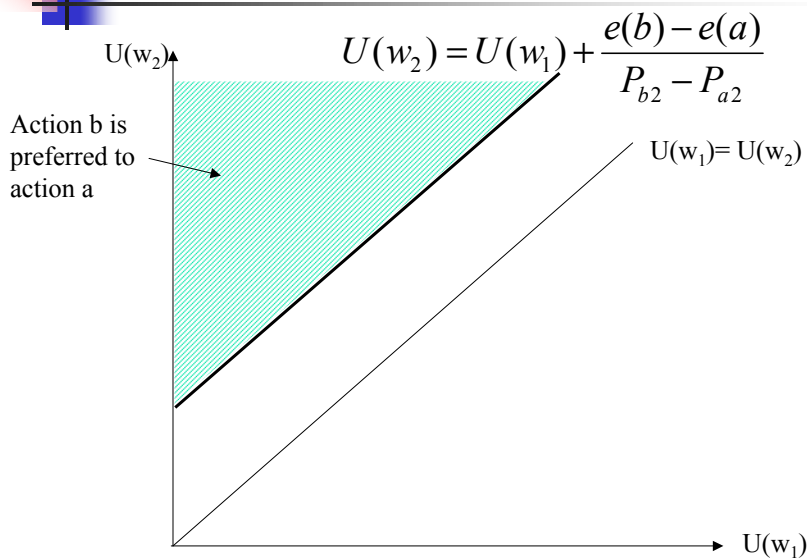
$$P_{b1}U(w_1) + P_{b2}U(w_2) - e(b) = P_{a1}U(w_1) + P_{a2}U(w_2) - e(a)$$

$$U(w_2) = \frac{P_{a1} - P_{b1}}{P_{b2} - P_{a2}}U(w_1) + \frac{e(b) - e(a)}{P_{b2} - P_{a2}} = U(w_1) + \frac{e(b) - e(a)}{P_{b2} - P_{a2}}$$

since $P_{a1} + P_{a2} = P_{b1} + P_{b2} = 1$



Two actions and two outcomes





Two actions and two outcomes

Participation constraints :

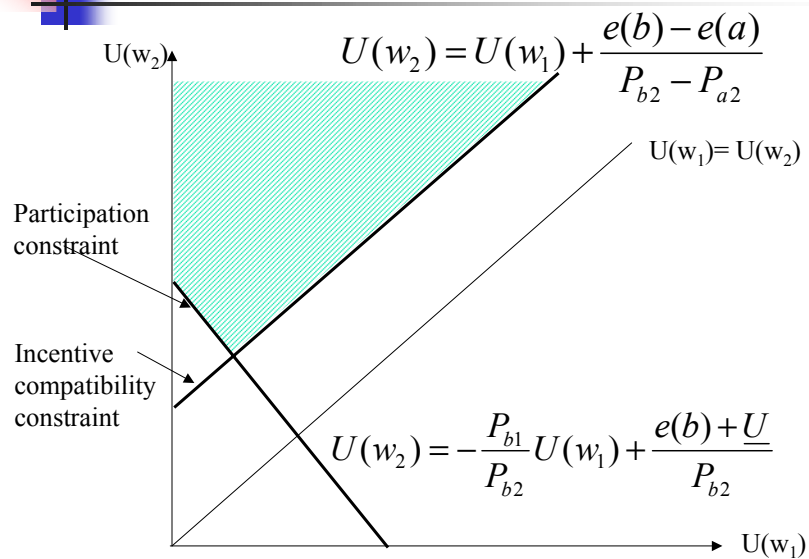
$$\text{Action } b : P_{b1}U(w_1) + P_{b2}U(w_2) - e(b) \geq \underline{U}$$

$$\text{Action } a : P_{a1}U(w_1) + P_{a2}U(w_2) - e(a) \geq \underline{U}$$

$$\text{Action } b : U(w_2) \geq -\frac{P_{b1}}{P_{b2}}U(w_1) + \frac{e(b) + \underline{U}}{P_{b2}}$$



Two actions and two outcomes





Two actions and two outcomes

- Principal's objective function

For action b :

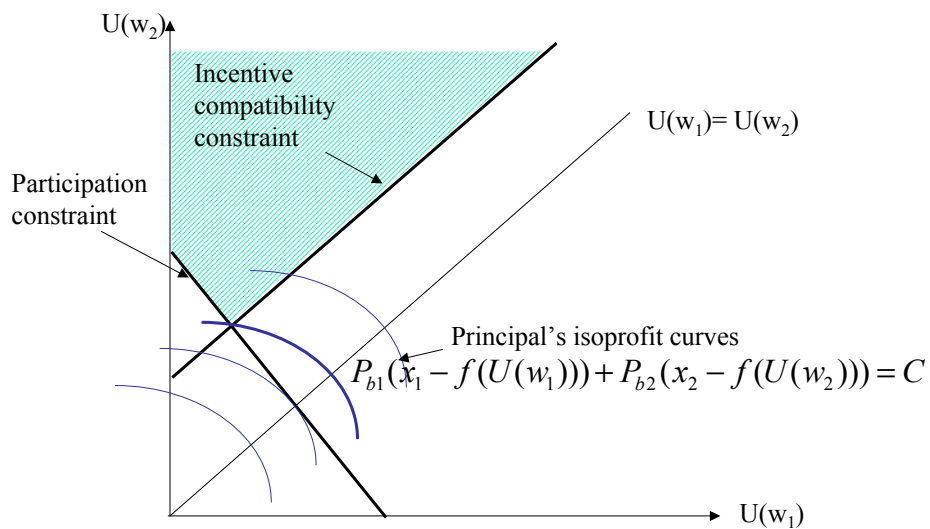
$$\max P_{b1}(x_1 - w_1) + P_{b2}(x_2 - w_2)$$

Let f be the inverse of U : $f(U(w_j)) = w_j$

$$\max P_{b1}(x_1 - f(U(w_1))) + P_{b2}(x_2 - f(U(w_2)))$$



Two actions and two outcomes





Two actions and two outcomes

$$\max P_{b1}(x_1 - f(U(w_1))) + P_{b2}(x_2 - f(U(w_2)))$$

Slope of the objective function :

$$-P_{b1} \frac{\partial f(U(w_1))}{\partial U(w_1)} - P_{b2} \frac{\partial f(U(w_2))}{\partial U(w_1)} \frac{\partial U(w_2)}{\partial U(w_1)} = 0$$

$$\frac{\partial U(w_2)}{\partial U(w_1)} = -\frac{P_{b1} \frac{\partial f(U(w_1))}{\partial U(w_1)}}{P_{b2} \frac{\partial f(U(w_2))}{\partial U(w_1)}} = -\frac{P_{b1} f'(U(w_1))}{P_{b2} f'(U(w_2))}$$



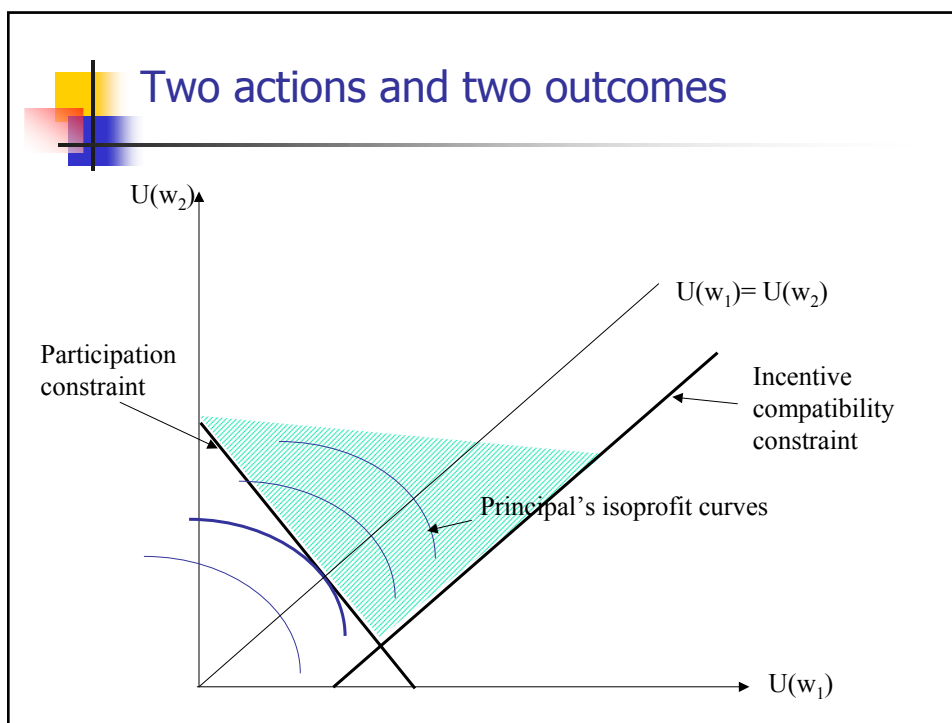
Two actions and two outcomes

If $U(w_1) = U(w_2)$ (45° line)

$$\frac{\partial U(w_2)}{\partial U(w_1)} = -\frac{P_{b1} f'(U(w_1))}{P_{b2} f'(U(w_2))} = -\frac{P_{b1}}{P_{b2}}$$

Same as the slope of the participation constraint!

The principal's isoprofit curve is tangent to the agent's participation constraint along the 45° line.



Two actions and two outcomes

$$\frac{1}{U'(w_j)} = \mu + \lambda \left(1 - \frac{P_{aj}}{P_{bj}} \right) \quad \frac{P_{aj}}{P_{bj}} : \text{likelihood ratio}$$

If the incentive constraint is not binding :

$$\lambda = 0, U'(w_j) = 1/\mu \text{ and } w_j = w.$$

Substituting into the incentive constraint
(the agent prefers action b over action a) :

$$\sum_{j=1}^n P_{bj} U(w) - e(b) \geq \sum_{j=1}^n P_{aj} U(w) - e(a) \rightarrow e(a) \geq e(b)$$



Two actions and two outcomes

$$\frac{1}{U'(w_j)} = \mu + \lambda \left(1 - \frac{P_{aj}}{P_{bj}} \right) \quad \frac{P_{aj}}{P_{bj}} : \text{likelihood ratio}$$

If the incentive constraint is binding :

$\lambda > 0$, and $U'(w_j)$ depends on the likelihood ratio (LR).

The optimal incentive scheme is a linear function of LR.



Sensitivity analysis: Changes in the agent's costs

- What is the impact of the agent's costs on the outcome?

$$\begin{aligned} L(w, \lambda, \mu) = & P_{b1}(x_1 - w_1) + P_{b2}(x_2 - w_2) + \\ & \mu(P_{b1}U(w_1) + P_{b2}U(w_2) - e(b) - \underline{U}) + \\ & \lambda(P_{b1}U(w_1) + P_{b2}U(w_2) - e(b) - P_{a1}U(w_1) - P_{a2}U(w_2) + e(a)) \end{aligned}$$

$$\frac{\partial L(w, \lambda, \mu)}{\partial e(b)} = -(\mu + \lambda) \quad \frac{\partial L(w, \lambda, \mu)}{\partial e(a)} = \lambda$$



Sensitivity analysis: Changes in the agent's costs

- What is the impact of the agent's costs on the outcome?

$$\frac{\partial L(w, \lambda, \mu)}{\partial e(b)} = -(\mu + \lambda) \quad \frac{\partial L(w, \lambda, \mu)}{\partial e(a)} = \lambda$$

- "Carrot": Decrease the cost of the desired action, b
- "Stick": Increase the cost of the undesired action, a
- Carrot vs. stick, which one is better?